Black in Deep Tech Summit

LIFE SCIENCES Dec 9



SC × BVCC

Malcolm Robinson – Background

Education

- Florida A&M University BS, Business Administration
- Wharton, University of Pennsylvania MBA

Investment Professional (25+ years experience)

- Multiple Asset Classes
- USA and Asia (16 years)

Last Role

- Managing Partner of \$5bb+ of capital
 - $_{\circ}$ $\,$ Invested in private equity, mezzanine loans and distressed debt
 - Managed 110 people in 9 offices based in 8 countries across Asia

Current Role

- Executive Director, Black Venture Capital Consortium
- Angel Investor

Black Deep Tech Summit

Genesis of the Black Deep Tech Summit

- BVCC and DCVC came together to launch the BDTS in 2020 to address lack of resources for Black founders

- The summit's **MISSION** is to build a robust startup ecosystem within the Black STEM community by bringing the following 3 groups together

- 1st Group Black STEM community
 - Prominent professors, scientists, engineers, professionals and entrepreneurs in deep tech
 - Postdocs, grad and undergraduate students
 - Math sciences, physical sciences, energy sciences and life sciences
- 2nd Group Venture Capital firms
 - DCVC
 - Breakthrough Energy Ventures, Material Impact, Bessemer Venture Partners
 - 3rd Group Deep tech companies

Black Deep Tech Summit

Steps to achieve BDTS' Mission

- Create a pathway for members of the Black STEM community to launch startup companies
- Foster collaboration between the Black STEM community and deep tech companies
- Networking

Frequency of BDTS

- Winter
 - ➤ Half day
 - > Online virtual summit
- o Summer
 - Full day
 - In person summit

AGENDA

1:00p ET: Introductions 1:10p ET: Dr. Kiersten Stead of DCVC Bio Black in Deep Tech: Life Sciences Summit **1:35p ET:** David Berry, GP of Flagship Pioneering 1:55p ET: Jason Pontin of DCVC 2:30p ET: Dr. Lisa Dyson of Air Protein 3:00p ET: 10 Minute Break 3:10p ET: Philip Johnson & Brad Robling of Lilly – Strategic Perspective 3:40p ET: CH4 Global Inc – Steve Meller, CEO 4:20p ET: Totus Medicines – Neil Dhawan, CEO 5:00p ET: Closing Remarks / Networking

The Summit Leadership Council





Dr Carol Espy Wilson, UMD



Merline Saintil



Dr Bill Wilson, Harvard



Dr. Lisa Dyson, MIT



Dr Bill Massey, Princeton



Dr. Moses Asom, Chair

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Building companies at the intersection of deep tech and biotechnology Dr. Kiersten Stead, Managing Partner DCVC Bio

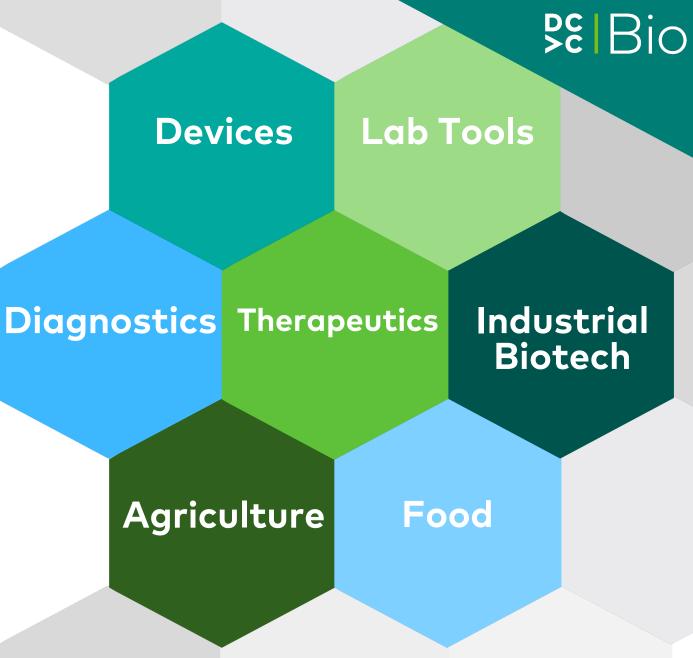
PC Bio

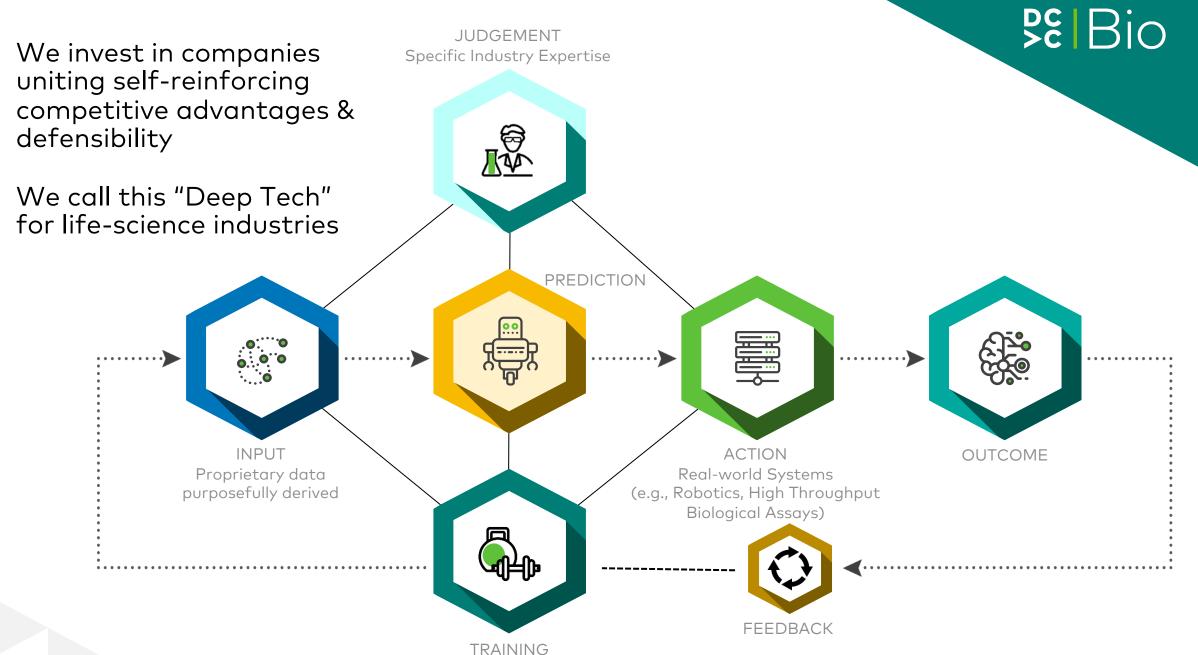
Building companies at the intersection of deep tech and biotechnology

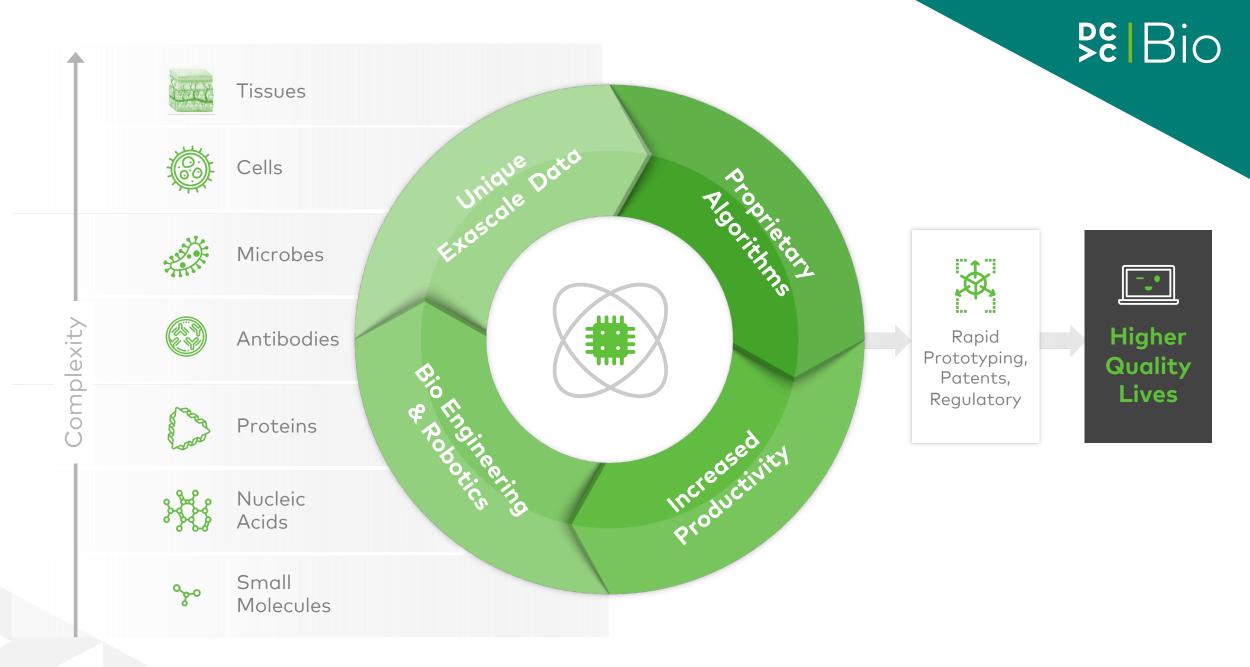
Dr. Kiersten Stead, Managing Partner DCVC Bio

Traditional Life Science Investment Landscape

- Each sector requires different expertise
- Varying economics and capital structure requirements
- Different people and company builds
- Various business models within each sector









Deep Tech for the Life Sciences



PC Bio

Critical traits

- > Critical attributes
- Academic initiatedTypical trajectory
- > Seed stage

> Series A stage

Challenges for investing at the intersection of engineering and life sciences

- > Transparency, honesty, & coachability
- > Ability to recruit at high levels
- > Geography
- Misalignment of capital requirements vs opportunity
- Velocity, capital efficiency, and commercial discipline

PE Bio

PelBio

AbCellera

Computational platform that discovers and develops nextgeneration therapeutic antibodies for hard to drug targets

First commercial treatment for COVID-19

IPO in Dec 2020, Market Cap \$6.4B



Synthetic biology platform for producing insect mating pheromones to safely control damaging pests in food production





Bioindustrial platform producing fine mycelial leather for luxury fashion brands

Advanced breeding and material engineering underway to produce novel products



PC Bio

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Life Sciences Technology and Investing Landscape David Berry, Flagship Pioneering

The Investor's View Life Science Companies Jason Pontin, DCVC

The Investor's View Life Science Companies

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1996-2002

Editor of Red Herring, the bible of the dot.com boom Founder of Acumen, a life sciences journal

2004-2017

Editor-in-chief and publisher of the MIT Technology Review

Writer for New York Times, and Wired

Founder of Solve, MIT's open innovation platform, which deploys capital and other resources toward solutions to grand challenges

2017

Senior Partner at Flagship Pioneering

2019

Founding Board Member and 1st Investor in Totus Medicines

2021

Partner at DCVC, led the investment in Equilibrio, Kanvas, and ZwitterCo. Board member at DCVC companies, including Strateos where he is Chair



Jason Pontin

Partner, DCVC

Investor, Science and Technology Writer



Thinking Like an Investor

The Stepping-Stones of Valuation



Clinical trials for lead programs.

\$500k-\$1M	\$2M-\$10M	\$40M-\$50M	>\$100M
PRE-SEED/INCUBATION	SEED	SERIES A	SERIES B, C/CROSSOVER
Develop an idea and a strategic plan for killer experiments that would falsify your exploration.			
	Create a platform and select 1 – 3 validating programs that are proofs-of-concept and serve unmet needs.		
		Scale the platform to attack more targets.	
		Advance lead programs into the clinic, demonstrating safety and efficacy with animal studies and xenografts.	
			Expand your pipeline to harder targets.

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What is IP in the life sciences?

Defensible patents and the IP that is free and clear

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he Company Development Journey

PRE-SEED/INCUBATION

SEED

SERIES A

Ideation

Company is 1 – 3 cofounders who can design a research program. We're not looking for a company.

Research

An R&D organization of 5 – 15 people that can develop a platform and create 1- 3 validating programs.

Team Building

Increasingly, a real company of 20 – 40 people with leaders for all the functions of a life sciences business: CSO, CTO, Chief Medical Officer, Chief People Officer.

SERIES B, C/CROSSOVER

Growth

A commercial operation of >60 people with business leaders committed to future growth: CFO, CBO, Manufacturing.

Company Development

Scaling the organization, evolving from R&D to clinical trials and partnerships and sales

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CASE STUDY

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CASE STUDY

TOTUS

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SERIES A: Q1 2021

Advance lead program targeting the most mutated oncogene in cancer to clinical trials.

Scale Genome-scale Drug Discovery Platform across all mutated cancer targets.

SEED: Q4 2019

Enable Genome-scale Drug Discovery Platform.

Develop 3 novel oncology program for untreatable diseases.

SERIES B: Q2 2022

Advance lead program through Phase 1/2 clinical trials to set up an Accelerated FDA Approval.

Advance 2 follow-on programs to initiation of clinical trials.

Scale Genome-scale Drug Discovery Platform across other disease, including heart disease and neurodegeneration.



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Fireside Chat Dr. Lisa Dyson CEO of Air Protein

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Founder & CEO, Air Protein



Air Protein uses elements of the air to make highly-nutritious, ultra-sustainable meat to help reverse climate threat and food scarcity.

Break

10 Minutes

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Life Sciences Strategic Perspective Philip Johnson & Brad Robling, Lily

Company Presentation: CH4 Global Dr. Steve Meller, CEO

CH4 GLOBAL INC

COMMERCIALISING THE KEY TO GLOBAL EMISSIONS REDUCTION

BIDT Life Sciences Summit, December 9th 2021

OVERVIEW

Market Rationale **Our Company** What we do & how it works Commercial scaling & IP/product description A key problem we are wrestling with the nature of the problem Approaches under development

Q&A



MARKET RATIONALE

"...cutting methane is the strongest lever we have to slow climate change over the next 25 years....."

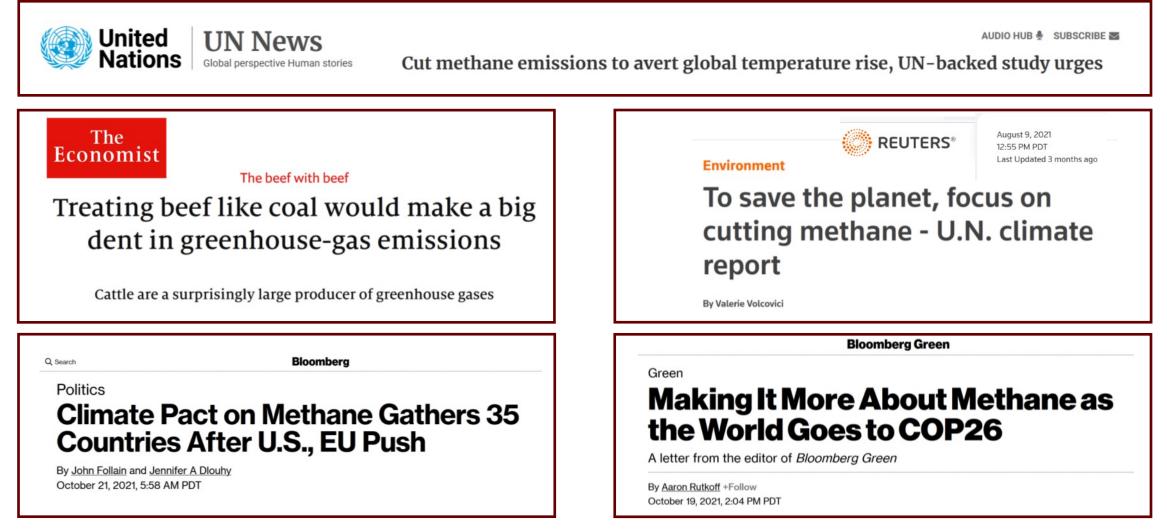
May 6, 2021

Inger Andersen, Executive Director of the United Nations Environment Program

https://news.un.org/en/story/2021/05/1091402

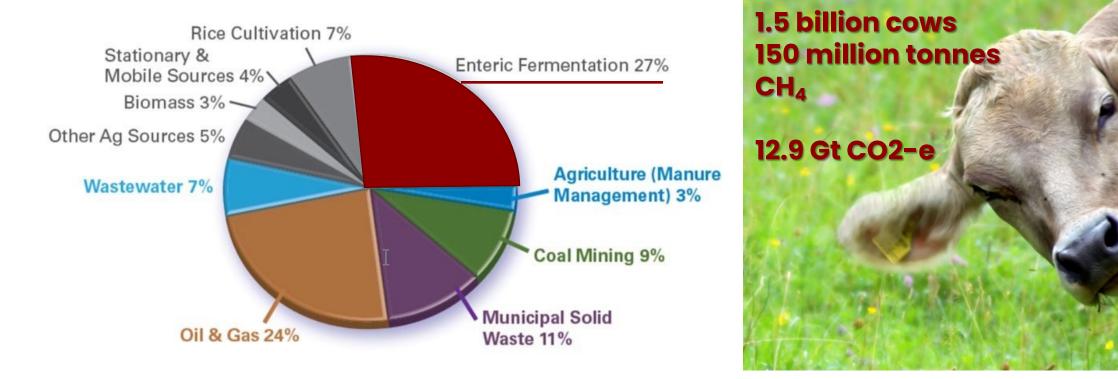
Methane and Climate Change





Cows: The largest source of Anthropogenic Methane Globally





Wang et. al. (2020) Scientific Reports



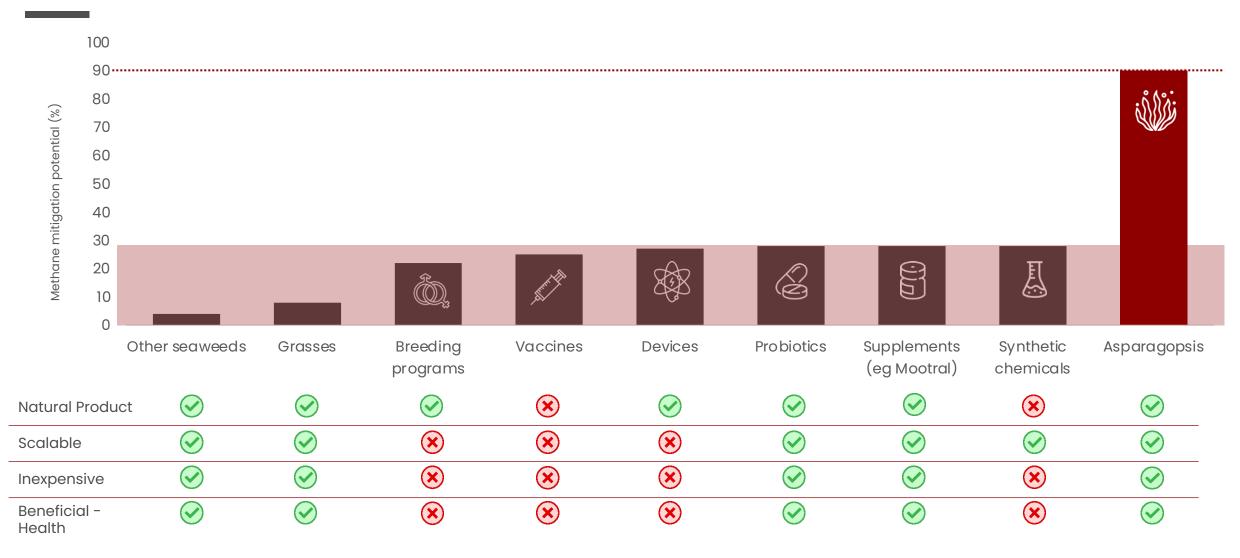
Are there Actionable Approaches to Ruminant Methane Emissions?



METHANE MITIGATION APPROACHES



ASPARAGOPSIS: ~90% METHANE REDUCTION, SCALABLE, COST-EFFECTIVE & NATURAL





OUR PLATFORM



Asparagopsis armata Asparagopsis taxiformis

Native in Australia and New Zealand Natural material – no 'chemicals' used

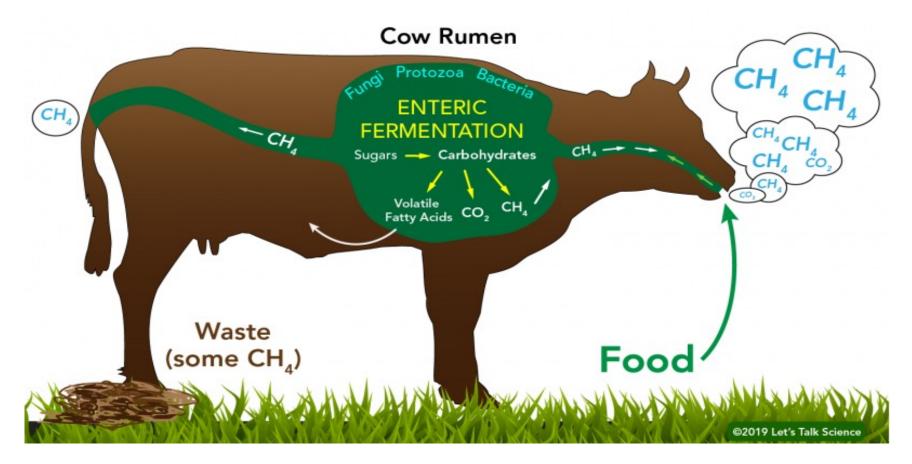
Unequivocal efficacy @ 0.5% of diet

- 90+% methane reduction
- improves feed efficiency
- Safety validated at commercial doses

HOW DOES ASPARAGOPSIS WORK?



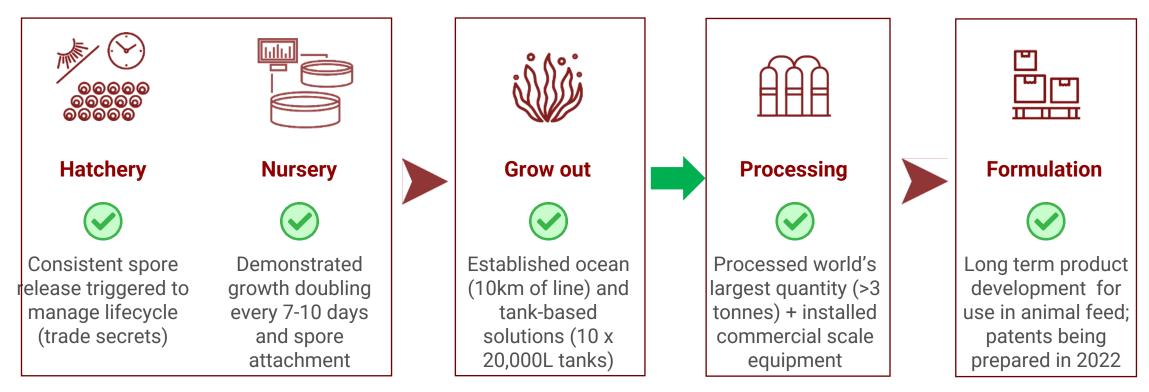
Naturally occurring bromoform (CHBr₃) reacts with vitamin B₁₂ to disrupt enzymes in the last step of methanogenesis



WHERE ARE WE IN PROCESS DEVELOPMENT?



FOCUS ON OPTIMIZING PROCESSING THROUGH MUCH OF 2022



Current Series A focus and milestones:

To mitigate technical and commercial risks Optimise end-to-end production

Scaled Purchase Orders

GO TO MARKET AND SCALING PLAN



Scaling Product Supply Globally for Impact





Global Scaling



2022

2023



World's First Commercial Facility

SCALING THE MODEL – BY MARKET SEGMENT



ILLUSTRATIVE OF ROLLOUT POTENTIAL FOR SCALING







	Beef feedlot	Dairy	Free-range	
Size (# of cows)	100m	300m	1.1 billion	
Size (\$ market per annum)	\$73 billion	\$220 billion	\$800 billion	
Priority	Initial target	Follow-on	Future	
Key market enabler – CH4 specific IP under development	Stabilised formulation of current product	Formulation dose to provide 24 hr delivery when food is in rumen	Once per month? dosing plus tech platform to deliver feed to free-range cows	

CH4 GLOBAL INC

UNLOCKING THE OPPORTUNITY

ALL PIECES IN PLACE FOR COMMERCIALISATION ACROSS VALUE CHAIN



License in place to make methane reduction claim in AU and NZ **Regulatory pathway** for product in Australia and New Zealand now Creating own **knowhow and IP** around process and formulation





Unlocked **technical life-cycle** management resolving issues Creation of **hundreds** of new jobs that incentivises govt action





Engagement of global carbon credit organization





SUSTAINABLE DEVELOPMENT GOALS





THE PROBLEM



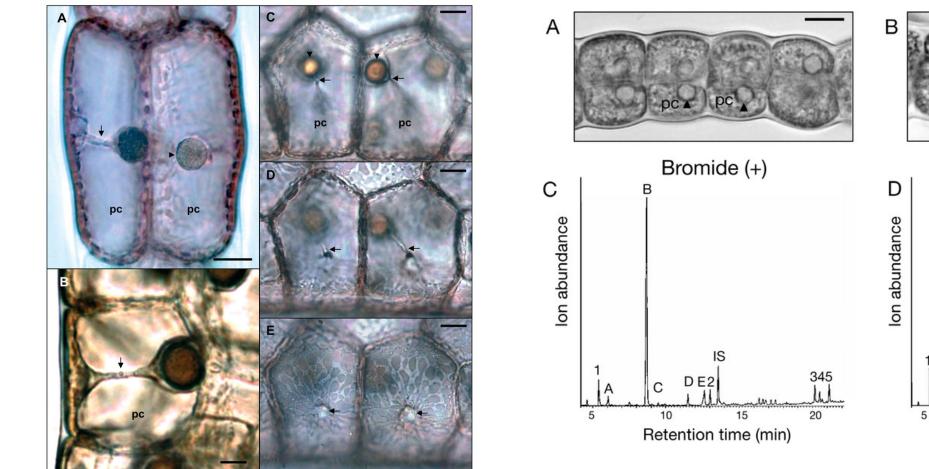
 Today we see significant loss (> 50%) of bromoform between harvest and freeze-drying

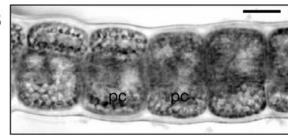


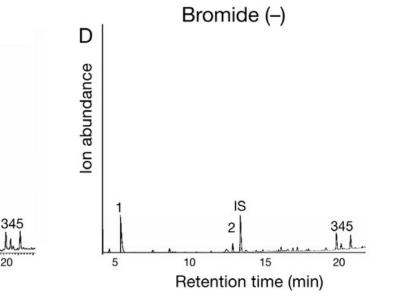


BROMOFORM









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CHALLENGES FOR THE TEAMS



- Develop a hypothesis of why there is bromoform loses during harvest
- Identify an analogous problem that has been at least partially solved
- Recommend a plan of experiments to prove/disprove hypothesis





Enquiries

STEVE MELLER, PHD PRESIDENT AND CEO CH4 GLOBAL INC

+1.650.387.0609 STEVE@CH4GLOBAL.COM



Q&A

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Company Presentation: Totus Medicines Dr. Neil Dhawan, CEO

+0+US

Totus Medicines

Our mission is to create life-changing precision therapeutics rapidly and efficiently through our revolutionary Al-powered drug discovery platform for patients with critical unmet needs.

Fall Private Company Showcase October 14, 2021

Totus Medicines – The Genome Scale Drug Discovery Company

- Transforming the drug discovery process through our synergistic, 3-component AI-powered Magellan Platform:
 - **Exponentially Evolving Covalent Library:** High quality, drug-like library of 15M compounds that is rapidly growing to >500M enabled by automated evolution approach
 - OmniDEL Genome-Scale Screening Technology: Revolutionary screening innovation with maximum potential to screen billions of compound across 10,000 targets/week
 - **ML Drug Design Portal:** Analyzes the volume of data to enable rapid, focused translation from hit to candidate
- The Magellan Platform has generated a pipeline of 10 covalent drug programs
- Lead PI3Ka inhibitor is considered best-in-class against the most mutated oncogene in cancer representing a \$30B market opportunity
- World leading executive team, BoD and advisors in drug discovery and development

We are Committed to Solving the Major Challenges of Drug Development

Standard drug development is **slow**, **unpredictable** and **costly**.

>90% of identified drug targets are considered undruggable despite advances in drug discovery due to shallow binding sites.

Lack of big "reliable" data has made translation of ML techniques to biotech difficult.

Imagine if...

- 1. You could rapidly build targeted drug libraries of hundreds of millions drug-like compounds proven to drug undruggable targets
- 2. You could rapidly screen them across the entire human genome to identify every target they bind to
- 3. You could use that data to rapidly advance a robust pipeline of precision medicine therapy

Magellan Platform: A Step Function Change in Efficient, Robust Drug Discovery



- Exponentially Evolving Covalent Library
- 2 Breakthrough Omni-DEL Compound Screening
- **Generative AL/ML Drug Design Portal**



Universal Drug-Genome Catalog/Knowledge Base

of Precision Drugs Across any Genome (Human, Viral, Bacterial)



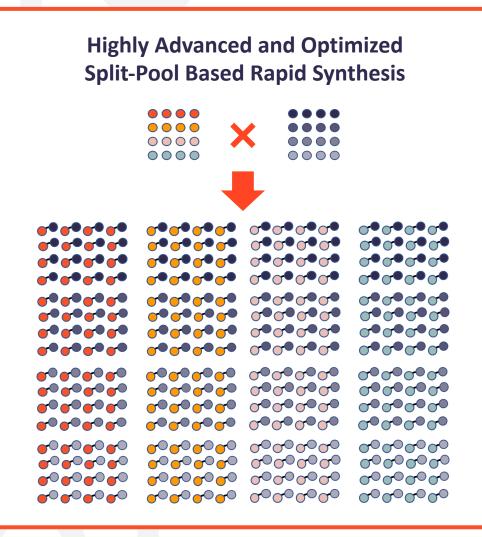
Comprehensive Oncology Pipeline (Covalent Drugs: Irreversible/Reversible)

Magellan Platform Process: End to End Drug Discovery Platform

1 Year					
Exponential Library Evolution	Omni-DEL Multiplexed Screening	Phenotype-Guided Validation	AI-enabled Computational Prioritization	Focused H2L/ Animal Model	Rapid Development Candidate ID
Chemical Evolution				1200 1000 800 600 400 200 0	Liberation A Absorption D Metabolism M E Excretion
Evolving Chemical Library of 15M compounds that is rapidly expanding to over 500M by end of 2022	Wholly-owned multiplexed technology enabling screening of hundreds of targets per day	Immediate re-synthesis and testing in pathway readouts to rapidly identify drug function	Fully-enabled analysis of volumes of data to prioritize molecule with highest likelihood of success	Focused structure- based H2L to rapidly determine drug efficacy in animal models vs standard of care.	Rapid candidate validation studies (full ADME-tox package) fueled by covalent mechanism and computation

Totus platform works synergistically to rapidly translate exciting targets into druggable candidates for clinical development

Exponential library evolution enables the world's most powerful covalent library

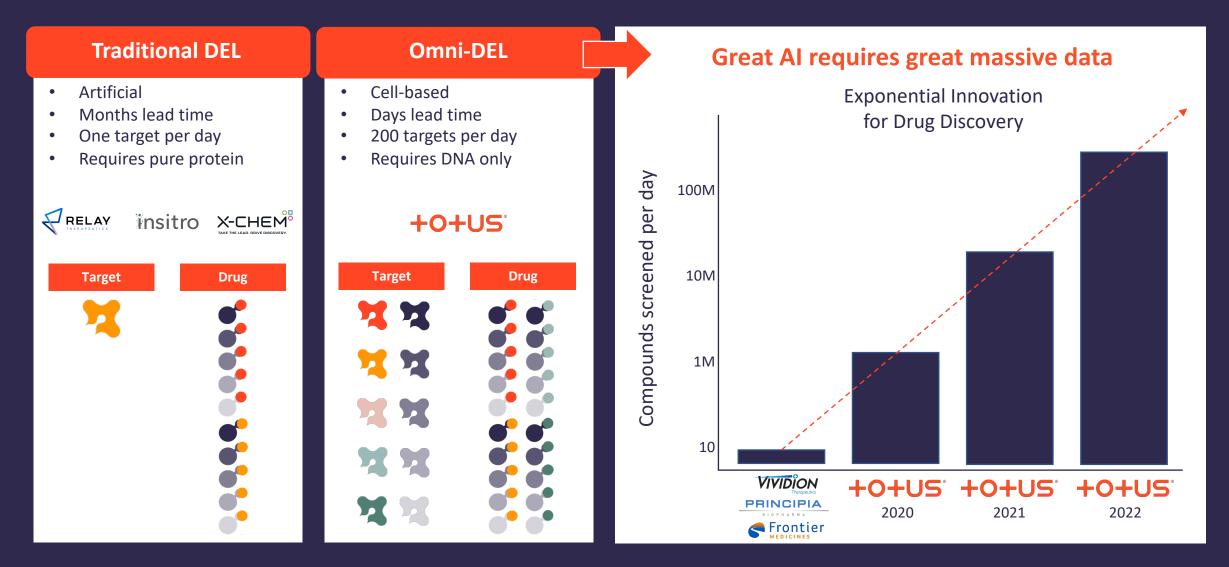


Company	Size	Quality	Screening
Vividion (Acq'd \$1.5B)	~0.015M	Fragment	Cell-Based
Frontier	~0.020M	Fragment	Cell-Based
Principia (Acq'd \$3.4B)	~0.015M	Fragment	Cell-Based
Totus	15M	Drug-Like	Cell-Based

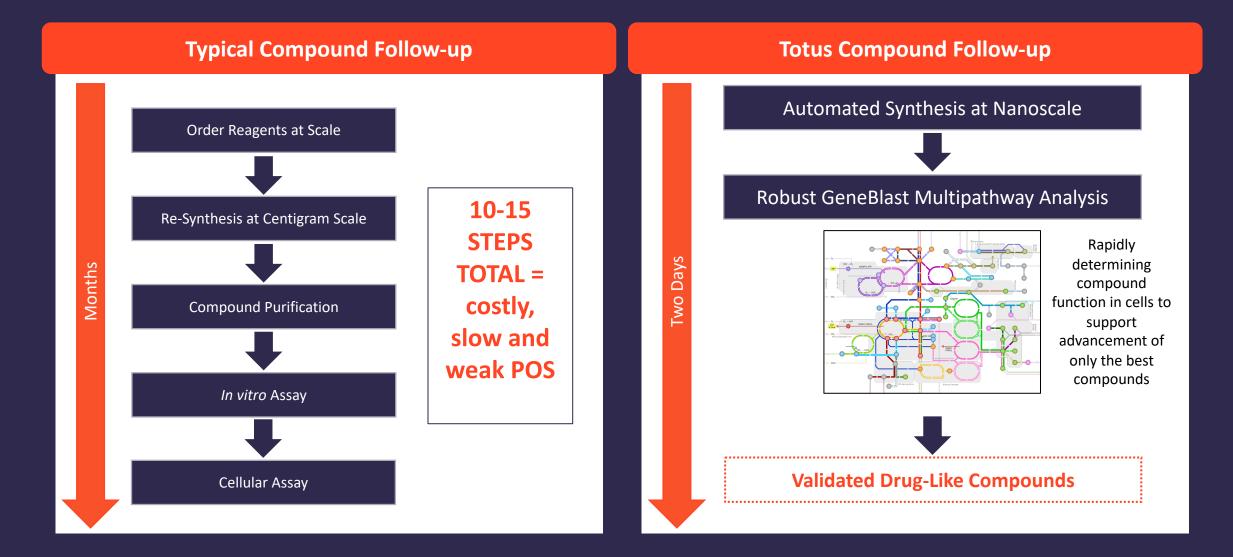
Can we make the other targets more colorful?

Fall Private Company Showcase

Omni-DEL Screening Enables 1st Ever Multiplex DEL Technology



Compound Follow-up via GeneBlazer Pathway Analysis



Fall Private Company Showcase

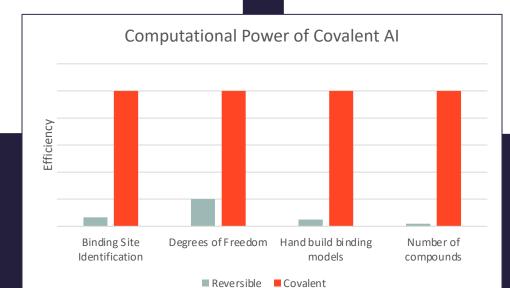
Proprietary Covalent AI Approach to Enable Rapid Hit to Lead

Reversible Approach

X Unspecific BindingX Imprecise BindingX Weaker Binding

Covalent Approach

✓ Specific Binding
✓ Precise Binding
✓ Strong Binding



+0+U5°

SCHRÖDINGER.

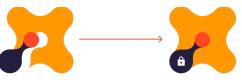
Initial Focus: Covalent Drugs have represented some of the most impactful drugs and serve as excellent starting points to drug discovery

Covalent drugs represent some of the most impactful drugs in our society

	Target	Approval Date	Market Size	Notable Comment
Sotorasib	KRAS	2021	\$1B	-
Ibrutinib	ВТК	2013	\$9.4B	\$25B acquisition
Tagrisso	EGFR	2015	\$4.3B	-
Carfilzomib	Proteasome	2012	\$1B	\$10B acquisition
Bortezomib	Proteasome	2014	\$1.1B	\$8.8B acquisition
Penicillin	Bacterial Wall	1945	\$1.5B	1945 Nobel Prize
Aspirin	COX1/COX2	1900	\$2.3B	1982 Nobel Prize

Covalent drugs can be both reversible and irreversible, and serve as an excellent starting point to non-covalent drug development

Irreversible Covalents - (Ibrutinib, Tagrisso)



Reversible Covalents - (Bortezomib, PRN-1008)



Covalents as a Starting point for Non-Covalents (MRTX-1133)

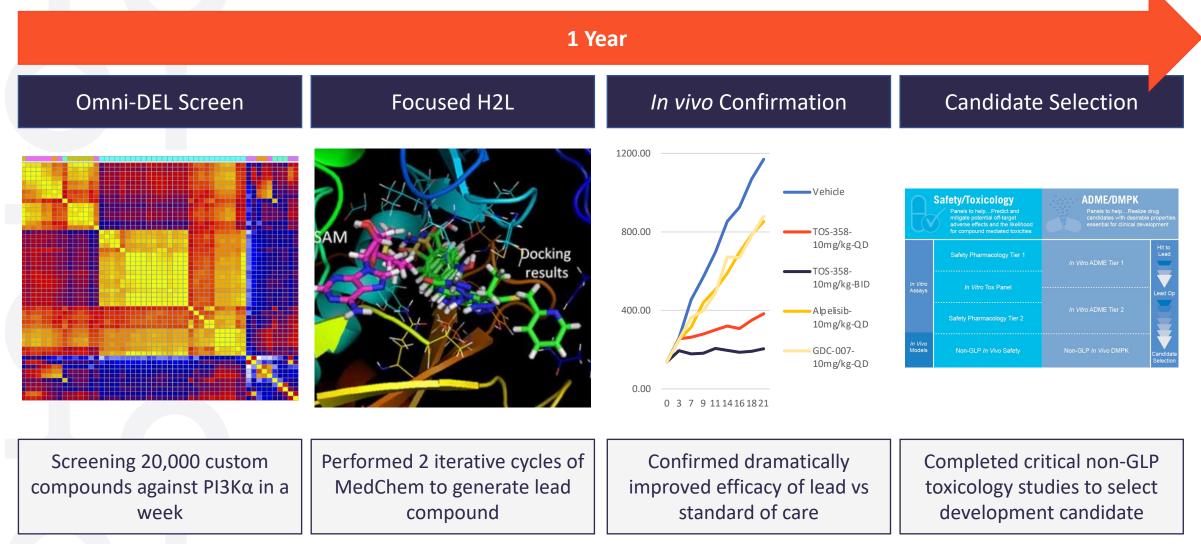


Totus Value Proposition: The Synergistic Magellan Platform De-risks Every Phase of Drug Development

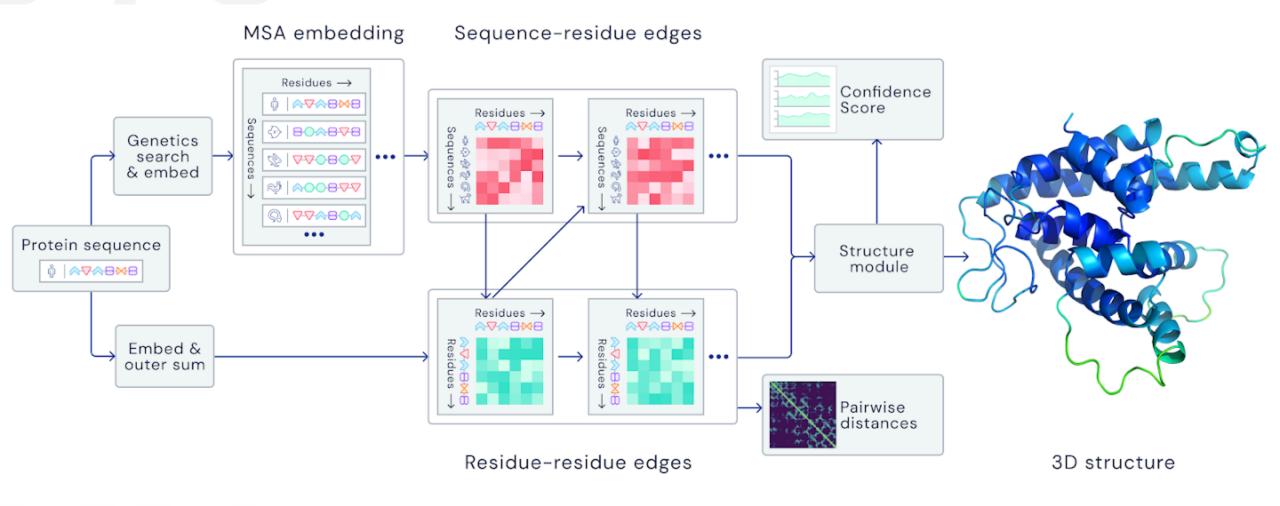
	Target to Lead Time/Cost/POS	Lead to Candidate Time/Cost/POS	Candidate to Approval Time/Cost/POS
+0+US°	6 months/\$200K/50%	6 months/\$1M/90%	3 years/\$200M/ 50%
Conventional	3 years/\$3M/49%	3 years/\$5M/31%	8 years/\$600M/10%
Examples/ POC for Totus	TOS-358	TOS-358	Ibrutinib/Sotorasib/ Tagrisso

https://www.researchgate.net/figure/Drug-development-cycle-and-the-valley-of-death-The-drug-development-life-cycle_fig1_266969130

Magellan Platform enabled discovery of best-in-class Pl3Kα under 1 year



AlphaFold has unlocked the structure of proteins



Al has cracked a problem that stumped biologists for 50 years. It's a huge deal.

Follow

A breakthrough on the "protein folding problem" can help us understand disease and discover new drugs.

By Sigal Samuel | Dec 3, 2020, 2:00pm EST

Oct 3, 2021, 07:34pm EDT | 60,318 views

AlphaFold Is The Most Important Achievement In AI—Ever



Rob Toews Contributor 🛈

I write about the big picture of artificial intelligence.

NEWS | 14 September 2021

What does AlphaFold mean for drug discovery?

AlphaFold and RoseTTAFold have delivered a revolutionary advance for protein structure predictions, but the implications for drug discovery are more incremental. For now.

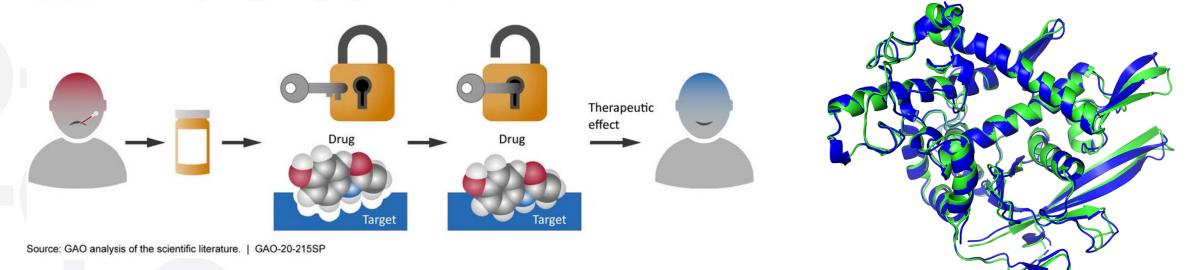
<u>Asher Mullard</u>



How can we bridge the gap between AlphaFold and Drug Discovery?

<u>https://lupoglaz.github.io/OpenFold2/</u>

Figure 2: The lock and key analogy for drug-target interactions



Q&A

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Happy Hour/Networking

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Confidentiality

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you receive a request for disclosure of information regarding any of the DCVC Funds or more broadly, venture capital or private equity mation, which could include information regarding DCVC Funds or their portfolio companies, we ask that you contact a managing partner of Funds before releasing any such information.